Independent Auditor's Report and Financial Statements
September 30, 2021 and 2020

September 30, 2021 and 2020

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Independent Auditor's Report

Board of Directors Girl Scouts of Western Ohio Cincinnati, Ohio

We have audited the accompanying financial statements of Girl Scouts of Western Ohio, which comprise the statements of financial position as of September 30, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scouts of Western Ohio as of September 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

BKD, LLP Cincinnati, Ohio January 13, 2022

Statements of Financial Position September 30, 2021 and 2020

	2021	2020
Assets	_	
Cash	\$ 4,421,150	\$ 215,131
Accounts receivable, net of allowance: 2021 - \$329,012;		
2020 - \$347,876	93,165	106,680
Contributions receivable	531,313	820,613
Employee Retention Credit receivable	884,496	=
Inventories	252,191	267,104
Prepaid expenses and other	158,231	151,710
Investments	20,927,793	23,499,651
Property and equipment, at cost		
Land and improvements	5,549,632	5,181,450
Building and improvements	24,407,746	23,878,626
Equipment and vehicles	3,731,437	3,477,652
• •	33,688,815	32,537,728
Less accumulated depreciation	21,095,815	20,042,939
Net property and equipment	12,593,000	12,494,789
Beneficial interest in perpetual trusts	893,505	762,558
Beneficial interest in remainder trust	178,877	158,395
Total assets	\$ 40,933,721	\$ 38,476,631
Liabilities and Net Assets		
Liabilities		
Accounts payable and accrued liabilities	\$ 693,778	\$ 700,102
Deferred income	28,346	26,812
Paycheck Protection Program loan	1,315,800	1,315,800
Total liabilities	2,037,924	2,042,714
Net Assets		
Without donor restrictions	34,516,688	31,818,431
With donor restrictions	4,379,109	4,615,486
Total net assets	38,895,797	36,433,917
Total liabilities and net assets	\$ 40,933,721	\$ 38,476,631

Statement of Activities Year Ended September 30, 2021

	Without Donor Restrictions		With Donor Restrictions			Total
Revenues, Gains and Other Support						
Cookie and merchandise sales, net	\$	8,184,921	\$	-	\$	8,184,921
United Way allocations		242,701		188,450		431,151
Legacies, bequests and contributions		544,775		352,349		897,124
Capital campaign		-		340,155		340,155
Program fees and dues		676,570		<u> </u>		676,570
		1,464,046		880,954		2,345,000
Investment return		3,040,025		390,166		3,430,191
Forgiveness of Paycheck Protection Program loan		1,315,800		-		1,315,800
Employee Retention Credit revenue		884,496		-		884,496
Other		26,980		-		26,980
Net assets released from restrictions		1,507,497		(1,507,497)		-
		3,734,773		(1,507,497)		2,227,276
Total revenues, gains and other support		16,423,765		(236,377)		16,187,388
Expenses						
Program services		11,731,939		-		11,731,939
Management and general		994,907		-		994,907
Fundraising		998,662		_		998,662
Total expenses		13,725,508			_	13,725,508
Change in Net Assets		2,698,257		(236,377)		2,461,880
Net Assets, Beginning of Year		31,818,431		4,615,486		36,433,917
Net Assets, End of Year	\$	34,516,688	\$	4,379,109	\$	38,895,797

Statement of Activities Year Ended September 30, 2020

	thout Donor estrictions	ith Donor	Total
Revenues, Gains and Other Support			
Cookie and merchandise sales, net	\$ 10,445,505	\$ -	\$ 10,445,505
United Way allocations	15,159	425,903	441,062
Legacies, bequests and contributions	324,712	236,467	561,179
Capital campaign	-	384,694	384,694
Program fees and dues	 284,070	 	284,070
	623,941	1,047,064	1,671,005
Investment return	1,933,319	190,669	2,123,988
Other	267,229	-	267,229
Gain on sale of property and equipment	277,430	-	277,430
Net assets released from restrictions	 1,284,961	 (1,284,961)	
	1,829,620	(1,284,961)	544,659
Total revenues, gains and other support	 14,832,385	 (47,228)	14,785,157
Expenses			
Program services	12,027,526	-	12,027,526
Management and general	993,613	-	993,613
Fundraising	 1,079,665	 	 1,079,665
Total expenses	 14,100,804		14,100,804
Change in Net Assets	731,581	(47,228)	684,353
Net Assets, Beginning of Year	 31,086,850	 4,662,714	35,749,564
Net Assets, End of Year	\$ 31,818,431	\$ 4,615,486	\$ 36,433,917

Statements of Functional Expenses Years Ended September 30, 2021 and 2020

	2021						
	Program	Management		Total			
	Services	and General	Fundraising	Expenses			
Salaries, benefits and related taxes	\$ 6,968,133	\$ 536,381	\$ 698,505	\$ 8,203,019			
Occupancy Supplies and printing	1,078,977 1,164,053	117,369 11,036	63,030 26,248	1,259,376 1,201,337			
Travel Telephone and postage	131,154 211,029	6,683 17,506	5,675 15,591	143,512 244,126			
Professional services Financial assistance to individuals	376,794 427,831	166,812	39,517	583,123 427,831			
Conference fees Insurance	36,300 197,434	7,739 44,377	1,885 16,678	45,924 258,489			
Other	204,024	9,196	52,398	265,618			
Total expenses before depreciation	10,795,729	917,099	919,527	12,632,355			
Depreciation	936,210	77,808	79,135	1,093,153			
Total expenses	\$ 11,731,939	\$ 994,907	\$ 998,662	\$ 13,725,508			

	2020						
	Progran	n	Management				Total
	Services	s	and General	Fι	ındraising	- 1	Expenses
Salaries, benefits and related taxes	\$ 7,822,5		\$ 619,054	\$	742,762	\$	9,184,351
Occupancy	883,3	330	101,154		52,874		1,037,358
Supplies and printing	867,2	212	6,439		22,484		896,135
Travel	160,4	154	10,540		5,782		176,776
Telephone and postage	189,6	554	17,640		12,881		220,175
Professional services	454,9	923	131,284		37,148		623,355
Financial assistance to individuals	423,9	960	_		-		423,960
Conference fees	29,7	770	5,249		1,714		36,733
Insurance	182,3	367	21,451		10,725		214,543
Other	136,0	009	8,732		114,573		259,314
					_		
Total expenses before depreciation	11,150,2	214	921,543		1,000,943		13,072,700
Depreciation	877,3	312	72,070		78,722		1,028,104
1			. ,				, -, -
Total expenses	\$ 12,027,5	526	\$ 993,613	\$	1,079,665	\$	14,100,804

Statements of Cash Flows Years Ended September 30, 2021 and 2020

	2021	2020
Operating Activities		
Change in net assets	\$ 2,461,880	\$ 684,353
Items not requiring (providing) operating activities cash flows	, , ,	,
Depreciation	1,093,153	1,028,104
Gain on disposition of property and equipment	, , , -	(277,430)
Bad debt expense	6,167	29,867
Realized/unrealized gains on investments	(3,043,234)	(1,727,289)
Forgiveness of Paycheck Protection Program loan	(1,315,800)	-
Changes in	(, , , ,	
Accounts receivable	7,348	(33,964)
Contributions receivable	289,300	62,506
Inventories, prepaid expenses and other	8,392	38,664
Employee Retention Credit receivable	(884,496)	· <u>-</u>
Accounts payable and accrued liabilities	(6,324)	(50,424)
Deferred income	1,534	(41,403)
Paycheck Protection Program loan	1,315,800	1,315,800
Net cash (used in) provided by operating activities	(66,280)	1,028,784
Investing Activities		
Proceeds from sale of property and equipment	-	419,790
Purchases of property and equipment	(1,191,364)	(1,358,013)
Proceeds from sale of investments	5,858,046	13,124,901
Purchases of investments	(394,383)	(13,733,153)
Net cash provided by (used in) investing activities	4,272,299	(1,546,475)
Financing Activities		
Proceeds from borrowings under margin loan agreement	-	1,000,000
Repayments of borrowings under margin loan agreement	-	(1,000,000)
Net cash provided by financing activities	-	
Increase (Decrease) in Cash	4,206,019	(517,691)
Cash, Beginning of Year	215,131	732,822
Cash, End of Year	\$ 4,421,150	\$ 215,131

Notes to Financial Statements September 30, 2021 and 2020

Note 1: Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Girl Scouts of Western Ohio (the Council), is chartered by the Girl Scouts of the United States of America (GSUSA) and is incorporated in the State of Ohio as a charitable organization. As a nonformal educational organization, the Council's mission is to help girls grow up to be caring, competent, confident women.

Services are provided in 32 counties in western Ohio and southeast Indiana. The Council's primary method of delivery of the Girl Scout program is the troop. There were approximately 32,000 and 33,000 girls in the Council during 2021 and 2020, respectively.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses and other changes in net assets during the reporting period. Actual results could differ from these estimates.

Cash

At September 30, 2021, the Council's cash accounts exceeded federally insured limits by approximately \$4,300,000. The Council has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk.

Accounts Receivable

Accounts receivable are stated at the amount of consideration from troops and individuals for product sales to which the Council has an unconditional right to receive. The Council provides an allowance for doubtful accounts, which is based upon a review of outstanding receivables, historical collection information and existing economic conditions. All product sale proceeds are due at the time products are delivered. Troops have a settlement date for all proceeds to be deposited into the council product sale account. Letters outlining the collection process are sent to all individuals with unpaid balances. Delinquent balances are referred to collections no later than 90 days subsequent to the settlement date. Balances are written off when the collection agency has exhausted all attempts at collection.

Inventories

Inventories consist primarily of merchandise for sale and are stated at the lower of cost or net realizable value, with cost determined on an average-cost basis.

Notes to Financial Statements September 30, 2021 and 2020

Investments and Investment Return

Investments in equity and debt securities having a readily determinable fair value are carried at fair value. Other investments are valued at the lower of cost (or fair value at the time of donation, if acquired by contribution) or fair value. Investment return includes dividend, interest and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, less external investment expenses.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets with donor restrictions and then released from restriction. Other investment return is reflected in the statements of activities with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

The Council maintains a pooled investment account. Realized and unrealized gains and losses from securities in the pooled investment account are allocated annually to the endowments based on the relationship or the fair value of the interest of each endowment to the total fair value of the pooled investments account, as adjusted for additions to or deduction from that account.

The Council invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying statements of financial position.

Property and Equipment

Property and equipment acquisitions are stated at cost, less accumulated depreciation. Depreciation is charged to expense on a straight-line basis over the estimated useful life of each asset. Purchases of property and equipment in excess of \$1,000 are capitalized.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Land and improvements5 - 35 yearsBuilding and improvements5 - 35 yearsEquipment and vehicles3 - 5 years

Long-Lived Asset Impairment

The Council evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended September 30, 2021 and 2020.

Notes to Financial Statements September 30, 2021 and 2020

Paycheck Protection Program Loans

In May 2020, the Council received a Paycheck Protection Program (PPP) loan of \$1,315,800, established by the CARES Act and elected to account for the funding as a conditional contribution by applying ASC Topic 958-605, *Revenue Recognition*. Revenue is recognized when conditions are met, which includes meeting FTE and salary reduction requirements and incurring eligible expenditures. These conditions were deemed satisfied upon receipt of notification of forgiveness from the Small Business Administration for the full balance of principal and interest in June 2021. Revenue was recognized in the statement of activities at that time.

In January 2021, the Council received a PPP Second Draw loan of \$1,315,800, established by the CARES Act and elected to account for the funding as a conditional contribution by applying ASC Topic 958-605, *Revenue Recognition*. Revenue is recognized when conditions are met, which includes meeting FTE and salary reduction requirements and incurring eligible expenditures. PPP loans are subject to audit and acceptance by the U.S. Department of Treasury, Small Business Administration, or lender; as a result of such audit, adjustments could be required to the recognition of revenue. As such, the full amount of the loan has been recorded as a liability on the statement of financial position as of September 30, 2021 and has been included within operating activities on the statement of cash flows.

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantor restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or certain grantor restrictions. The governing board has designated, from net assets without donor or certain grantor restrictions, net assets for an operating reserve and asset replacement fund.

Net assets with donor restrictions are subject to donor or certain grantor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor or grantor stipulates that resources be maintained in perpetuity.

Employee Retention Credit (ERC)

The Council has elected to take a credit against the employer portion of the Social Security taxes withheld on qualified wages. The amount of the credit is limited to employment taxes equal to 70 percent of the qualified wages an eligible employer pays to employees after March 12, 2020 and before January 1, 2022 as established by the *Coronavirus Aid, Relief and Economic Security Act* (CARES Act) and amended by the *Consolidated Appropriations Act*. The Council has elected to account for the ERC program under ASC 958-605, *Not-for-Profit Entities, Government Grants and Assistance*. The ERC credit of \$884,496 is recorded in receivables on the statement of financial position at June 30, 2021 and in revenue on the statement of activities for the year ended June 30, 2021.

Notes to Financial Statements September 30, 2021 and 2020

Contributions

Contributions are provided to the Council either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Nature of the Gift	Value Recognized
Conditional gifts, with or without restriction	
Gifts that depend on the Council overcoming a donor imposed barrier to be entitled to the funds	Not recognized until the gift becomes unconditional, <i>i.e.</i> the donor imposed barrier is met
Unconditional gifts, with or without restriction	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value of estimated future cash flows technique

In addition to the amount initially recognized, revenue for unconditional gifts to be collected in future years is also recognized each year as the present-value discount is amortized using the level-vield method.

When a donor stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment and other long-lived assets are reported when those assets are placed in service.

Gifts and investment income having donor stipulations which are satisfied in the period the gift is received are recorded as revenue with donor restriction and then released from restriction.

Conditional contributions having donor stipulations which are satisfied in the period the gift is received are recorded as revenue with donor restriction and then released from restriction.

Contributed Services

Contributions of services are recognized as revenue at their estimated fair value only when the services received create or enhance nonfinancial assets or require specialized skills possessed by the individuals providing the service and the service would typically need to be purchased if not donated. A substantial number of volunteers have donated significant amounts of their time to the Council's programs and supporting services. However, such services are not reflected in the accompanying financial statements.

Notes to Financial Statements September 30, 2021 and 2020

Deferred Income

Deferred income consists primarily of deposits and sponsorships for future events which will be recognized as revenue over periods to which the sponsorships relate.

Income Taxes

The Council is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, the Council is subject to federal income tax on any unrelated business taxable income. The Council files tax returns in the U.S. federal jurisdiction.

Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general and fundraising categories based on the direct identification and other methods.

Cookie and Merchandise Sales Revenue

Cookie and merchandise sales revenue is recognized as the Council provides such products to troops and individuals. Revenue is reported at the amount that reflects the consideration to which the Council expects to be entitled in exchange for providing such goods. The Council determines the transaction price based on standard charges for goods provided.

Program Fees and Dues Revenue

Program fees and dues revenue is recognized as the Council satisfies performance obligations under its contracts with troops when such programs are held. Revenue is reported at the amount that reflects the consideration to which the Council expects to be entitled in exchange for providing camps and events. The Council determines the transaction price based on standard charges for such services provided.

Reclassifications

Certain reclassifications have been made to the 2020 financial statements to conform to the 2021 financial statement presentation. These reclassifications had no effect on the change in net assets.

Notes to Financial Statements September 30, 2021 and 2020

Change in Accounting Principle

On October 1, 2020, the Council adopted the Financial Accounting Standards Board Accounting Standards Update 2014-09, *Revenue from Contracts with Customers (Topic 606)*, (ASU 2014-09) using a modified retrospective method of adoption to all contracts with customers at October 1, 2020.

The core guidance in ASU 2014-09 is to recognize revenue to depict the transfer of promised goods or services to customers in amounts that reflect the consideration to which the Council expects to be entitled in exchange for those goods or services.

The amount to which the Council expects to be entitled is calculated as the transaction price and recorded as revenue in exchange for providing goods or services.

Adoption of ASU 2014-09 resulted in changes in presentation of financial statements and related disclosures in the notes to the financial statements. See Note 7 for more information.

Note 2: Contributions Receivable

Contributions receivable, all of which were with donor restrictions, and which include United Way allocations, consisted of the following:

	2021			2020		
Due within one year	\$	365,680	\$	567,048		
Due within one to five years		174,129		275,506		
		539,809		842,554		
Less						
Unamortized discount		(8,496)		(21,941)		
	\$	531,313	\$	820,613		

Note 3: Investments and Other Fair Value Measurements and Disclosures

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Notes to Financial Statements September 30, 2021 and 2020

Recurring Measurements

The following tables present the fair value measurements of assets recognized in the accompanying statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at September 30, 2021 and 2020:

		2021						
				Fair Va	alue Mea	surements	Using	
			Qu	oted Prices				
			i	in Active	Sign	ificant		
			N	larkets for	0	ther	Sigr	nificant
				Identical	Obse	ervable	Unob	servable
		Fair		Assets	Ir	nputs	le le	nputs
		Value		(Level 1)	(Le	vel 2)	(Le	evel 3)
Money market funds	\$	468,552	\$	468,552	\$	_	\$	_
Equity mutual funds	*	4,459,769	-	4,459,769	•	_	*	_
Equity securities		.,,.		.,,				
Energy		304,930		304,930		_		_
Materials		368,773		368,773		_		_
Industrials		1,061,262		1,061,262		-		_
Consumer discretionary		938,003		938,003		-		_
Consumer staples		781,874		781,874		_		_
Healthcare		1,390,571		1,390,571		-		-
Information technology		2,355,696		2,355,696		-		-
Financial		859,785		859,785		-		-
Telecommunication services		886,301		886,301		-		-
Utilities		205,095		205,095		-		-
Real estate		114,126		114,126		-		-
Preferred stock		97,614		97,614		-		-
Fixed income mutual fund		178,329		178,329		-		-
U.S. Treasury and agency securities		1,088,682		1,088,682		-		-
Mortgage backed securities		199,898		-		199,898		-
Corporate debt securities		5,099,442		-	:	5,099,442		-
Municipal bonds		69,091		-		69,091		-
Total investments	· <u></u>	20,927,793		15,559,362		5,368,431		-
Beneficial interest in perpetual trusts		893,505		-		-		893,505
Beneficial interest in remainder trust		178,877		-		-		178,877

Notes to Financial Statements September 30, 2021 and 2020

2020 Fair Value Measurements Using		
air Value	Measurements	Using

			Fair v	aiue iv	leasurements	Using	
	Fair Value	N	oted Prices in Active Markets for Identical Assets (Level 1)	0	ignificant Other bservable Inputs (Level 2)	Unok	nificant oservable inputs evel 3)
Money market funds	\$ 696,638	\$	696,638	\$	-	\$	-
Equity mutual funds	3,666,148		3,666,148		-		-
Equity securities							
Energy	164,153		164,153		-		-
Materials	474,927		474,927		-		-
Industrials	1,044,031		1,044,031		-		-
Consumer discretionary	927,459		927,459		-		=
Consumer staples	651,691		651,691		-		-
Healthcare	1,413,704		1,413,704		-		-
Information technology	2,348,360		2,348,360		-		-
Financial	515,839		515,839		-		=
Telecommunication services	585,702		585,702		-		-
Utilities	188,714		188,714		-		-
Real estate	103,944		103,944		-		-
Preferred stock	82,360		82,360		-		-
Fixed income mutual fund	5,812,467		5,812,467		-		-
U.S. Treasury and agency securities	957,915		957,915		-		-
Foreign government bonds	298,502		-		298,502		-
Corporate debt securities	3,530,520		-		3,530,520		-
Municipal bonds	 36,577		-		36,577		-
Total investments	 23,499,651		19,634,052		3,865,599		-
Beneficial interest in perpetual trusts	762,558		-		-		762,558
Beneficial interest in remainder trust	158,395		-		-		158,395

Following is a description of the inputs and valuation methodologies used for assets measured at fair value on a recurring basis and recognized in the accompanying statements of financial position, as well as the general classification of such assets pursuant to the valuation hierarchy.

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

Notes to Financial Statements September 30, 2021 and 2020

Beneficial Interest in Perpetual Trusts

Fair value is estimated as the present value of the future distributions expected to be received over the term of the agreement. Due to the nature of the valuation inputs, the interest is classified within Level 3 of the hierarchy.

Beneficial Interest in Remainder Trust

The fair value is estimated using a discounted cash flow model. Due to the nature of the valuation inputs, the interest is classified within Level 3 of the hierarchy.

Unobservable (Level 3) Inputs

The following tables present quantitative information about unobservable inputs used in recurring Level 3 fair value measurements.

	 ir Value at mber 30, 2021	Valuation Technique	Unobservable Inputs	Assumption
Beneficial interest in perpetual trusts	\$ 893,505	Present value of perpetual future distributions	Present value rates	Various rates ranging from 0.25% to 5%
Beneficial interest in remainder trust	\$ 178,877	Discounted cash flow	Discount rates: Term of the trust	0.40% 6 years
	 ir Value at mber 30, 2020	Valuation Technique	Unobservable Inputs	Assumption
Beneficial interest in perpetual trusts	\$ 762,558	Present value of perpetual future distributions	Present value rates	Various rates ranging from 0.25% to 5%
Beneficial interest in remainder trust	\$ 158,395	Discounted cash flow	Discount rates: Term of the trust	0.40% 7 years

Notes to Financial Statements September 30, 2021 and 2020

Note 4: Beneficial Interests in Perpetual and Remainder Trusts

The Council is a beneficiary under various perpetual trusts administered by outside parties. Under the terms of these trusts, the Council has the irrevocable right to receive income earned on the trust assets in perpetuity, but never receives the assets held in trust. The estimated value of the expected future cash flows is \$893,505 and \$762,558, which represents the fair value of the trust assets at September 30, 2021 and 2020, respectively. The income from these trusts for 2021 and 2020 was \$38,972 and \$36,672, respectively.

The Council is a beneficiary of a charitable remainder trust administered by an outside party. Under the terms of the trust, the Council has the irrevocable right to receive annual distributions from the trust and a portion of the net assets of the trust at the end of the trust's term. The beneficial interest in this trust is recorded at the present value of the expected future cash flows discounted at a rate of 0.40% at September 30, 2021 and 2020. The estimated value of the expected future cash flows was \$178,877 and \$158,395 at September 30, 2021 and 2020, respectively.

Note 5: Margin Loan

In fiscal year 2020, the Council applied for and received a margin loan in the amount of \$1,000,000, using assets within their investment accounts as collateral. Interest varied with the bank's prime rate, which ranged between 3-5%. The margin loan was received and subsequently paid off within fiscal year 2020.

Note 6: Net Assets

Net Assets Without Donor Restrictions

Net assets without donor restrictions at September 30 have been designated for the following purposes:

	2021	2020
Undesignated	\$ 2,978,171	\$ 2,100,667
Board designated:		
Operating reserve	13,431,239	13,517,413
Asset replacement	4,617,803	3,705,562
Comprehensive Campaign	896,475	-
Property and equipment	12,593,000	12,494,789
Net assets without donor restrictions	\$ 34,516,688	\$ 31,818,431

Notes to Financial Statements September 30, 2021 and 2020

Net Assets With Donor Restrictions

Net assets with donor restrictions at September 30 have been restricted for the following purposes or periods:

	2021	2020
Subject to the passage of time		
Contributions receivable that are not restricted		
by donors but are unavailable for expenditure until due	\$ 188,450	\$ 158,363
Beneficial interest in remainder trust	178,877	158,395
Beneficial interest in perpetual trusts	893,505	762,558
Subject to expenditure for specified purpose	390,445	1,043,321
Endowments		
Subject to spending policy and appropriation		
Available for general use	2,443,189	2,256,531
Scholarships	284,643	236,318
•	2,727,832	2,492,849
Net assets with donor restrictions	\$ 4,379,109	\$ 4,615,486

Net Assets Released From Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	 2021	2020
Expiration of time restrictions Satisfaction of purpose restrictions	\$ 158,363 1,349,134	\$ 438,814 846,147
	\$ 1,507,497	\$ 1,284,961

Note 7: Revenue From Contracts With Troops and Individuals

Cookie and Merchandise Sales Revenue

Cookie and merchandise sales revenue is reported at the amount that reflects the consideration to which the Council expects to be entitled in exchange for providing cookies, nuts and Girl Scout merchandise to troops and the general public. Revenue is recognized at the point in time these performance obligations are satisfied which is upon delivery of the product to troops or individuals. At that point in time, the Council does not believe it is required to provide additional goods or services related to that sale.

Notes to Financial Statements September 30, 2021 and 2020

Sales of cookies and other merchandise, and the related direct costs, which include cost of purchases, troop and individual incentive awards are comprised of the following at September 30, 2021 and 2020 and represent the amount of revenue recognized at a point in time:

		2021	
	Gross Sales	Direct Costs Allocations	Net Sales
Cookie sales Fall sales Council store	\$ 11,873,733 1,325,995 391,444	\$ 2,558,410 \$ 1,971,293 537,502 135,517 203,529 -	\$ 7,344,030 652,976 187,915
	\$ 13,591,172	\$ 3,299,441 \$ 2,106,810	\$ 8,184,921
		2020	
	Gross Sales	Direct Costs Allocations	Net Sales
Cookie sales Fall sales Council store	\$ 15,492,911 1,373,522 455,100	\$ 3,507,101 \$ 2,444,691 551,783 139,796 232,657 -	\$ 9,541,119 681,943 222,443
	\$ 17,321,533	\$ 4,291,541 \$ 2,584,487	\$ 10,445,505

Program Fees and Dues Revenue

Revenues from camps and other program events held by the Council is reported at the amount that reflect the consideration the Council expects to be entitled in exchange for providing such services for troops. Revenue is recognized as performance obligations are satisfied which is ratably over the duration of the event. As of September 30, 2021, \$676,570 of program fee revenue was recognized over time. Payment of the fee is expected at the time of registration and any amounts received in advance are deferred.

Transaction Price and Recognition

The Council has determined that the nature, amount, timing and uncertainty of revenue and cash flows are affected by the mix of troops and locations to which it provides products and services.

Notes to Financial Statements September 30, 2021 and 2020

Contract Balances

The following table provides information about the Council's accounts receivable and deferred revenue from contracts with troops as of September 30, 2021.

	2021	
Accounts receivable, beginning of year Accounts receivable, end of year	\$	106,680 93,165
Deferred income, beginning of year Deferred income, end of year	\$	17,212 27,346

Note 8: Operating Leases

The Council has various operating lease agreements for office space and equipment expiring in various years through 2030. Future minimum lease payments at September 30, 2021 were:

2022	\$ 273,869
2023	283,222
2024	241,399
2025	230,713
2026	240,067
Thereafter	 790,350
	\$ 2,059,620

Rental expense for all operating leases amounted to approximately \$281,000 and \$225,000 in 2021 and 2020, respectively.

Note 9: Retirement Plans

The Council participates in two non-contributory multiemployer defined pension plans. The risks of participating in these multiemployer plans are different from single-employer plans in the following aspects:

- 1. Assets contributed to the multiemployer plan by one employer/council may be used to provide benefits to employees of other participating employers/councils.
- 2. If a participating employer/council stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers/councils.
- 3. If the Council chooses to stop participating in its multiemployer plans, the Council may be required to pay those plans an amount based on the underfunded status of the plan, referred to as a withdrawal liability.

Notes to Financial Statements September 30, 2021 and 2020

The council participates in the National Girl Scout Council Retirement Plan (NGSCRP), a noncontributory defined-benefit pension plan sponsored by Girl Scouts of the USA (EIN/Plan Number 13-1624016/PN 002). The National Board of Girl Scouts of the USA voted to freeze the plan to new entrants and to freeze future benefit accruals for all current participants under the Plan effective July 31, 2010. The plan covers substantially all of the employees of various Girl Scout councils who were eligible to participate in the plan prior to the Plan freeze. Accrued and vested benefits prior to July 31, 2010 are based on years of service and salary levels. The Council's pension expense and contributions to this plan for 2021 and 2020 was \$556,183 and \$658,272, respectively.

Although net Plan assets grew during the year, net Plan assets available for Plan benefits continue to be less than the actuarial present value of accumulated Plan benefits as of January 1, 2021. Based on the April 18, 2014 conditional approval by the Internal Revenue Service (IRS), all existing amortization bases in the Plan's funding standard account as of January 1, 2013 were combined into one base and the resulting amortization period for that single base was extended to 10 years. Approval applies as long as at a minimum, beginning with the January 1, 2013 calendar year, \$30,000,000 is remitted. The \$30,000,000 calendar year minimum applies for each succeeding calendar year until the Plan is fully funded based upon the requirements of the Pension Protection Act of 2006 (PPA). In 2021, the funded status of the plan increased and the \$30,000,000 minimum will no longer apply. In addition, on April 8, 2014, President Obama signed H.R. 4275 into law, a relief package unanimously passed by Congress that gives NGSCRP the flexibility to adopt the Pension Protection Act (PPA) funding requirements immediately or not at all. NGSCRP has elected to adopt this relief and not be subject to PPA. In September 2020, the National Board of Girl Scouts of the USA approved to lower the contributions from \$30 million for calendar years 2021 and 2022 to \$26 million starting in calendar year 2023 until the Plan is fully funded based upon the requirements of the Pension Protection Act of 2006 (PPA). Aggregate annual contributions made in fiscal years 2021 and 2020 were \$32.9 million and \$32.2 million, respectively. Aggregate contributions to be made in fiscal year 2022 are expected to be \$32.2 million.

The Council also participates in The Defined Benefit Pension Plan of United Way of Greater Toledo and Affiliated Agencies (EIN/Plan Number 34-4427947/PN 333) and covers certain employees of one of its legacy councils. This plan was approximately 96.37% funded as of December 31, 2020, which is the most recent information available. Pension expense and contributions to this plan were \$46,776 and \$28,403 for 2021 and 2020, respectively. The Council's contribution are less than 5% of total plan contributions in 2021 and 2020.

The Council also had a 403(b) Thrift Plan covering substantially all employees. The plan included a 3% noncontributory employer contribution and a 2% employer matching contribution. Council contributions to the plan in 2020 were \$66,936 before the Plan was terminated in fiscal year 2020 and replaced with a 401(k) Thrift Plan. This plan calls for elective participant deferral limits of 1-100% of total eligible participant compensation. Plan management makes a safe harbor matching contribution of 100% of the participant's elective deferral that do not exceed 5% of the participant's compensation. Total expense related to the 401(k) Thrift Plan was \$240,301 and \$185,818 for fiscal years 2021 and 2020, respectively.

Notes to Financial Statements September 30, 2021 and 2020

Note 10: Troop Funds Held In Trust

Bank accounts for each troop are established under the Council's employer identification number. All troop funds are maintained for the beneficial interest of the girls within the respective troop.

Management has estimated troop funds total approximately \$4,706,000 and \$4,011,000 at September 30, 2021 and 2020, respectively. These funds are not available for use by the Council and have not been included in the financial statements.

Note 11: Endowment

The Council's governing body is subject to the State of Ohio's Uniform Prudent Management of Institutional Funds Act (UPMIFA). As a result, the Council classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the governing body appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before being reclassified as net assets without donor restrictions.

Additionally, in accordance with UMPIFA, the Council considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. Duration and preservation of the fund
- 2. Purposes of the Council and the fund
- 3. General economic conditions
- 4. Possible effect of inflation and deflation
- 5. Expected total return from investment income and appreciation or depreciation of investments
- 6. Other resources of the Council
- 7. Investment policies of the Council

The Council's endowment consists of three individual funds established for a variety of purposes. As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions. As of September 30, 2021 and 2020, all endowment funds consisted of donor-restricted funds.

Notes to Financial Statements September 30, 2021 and 2020

Changes in donor-restricted endowment net assets for the years ended September 30, 2021 and 2020 were:

	2021	2020
Endowment net assets, beginning of year	\$ 2,492,849	\$ 2,336,492
Investment return:		
Investment income	8,213	6,760
Net appreciation	226,770	149,597
Total investment return	234,983	156,357
Endowment net assets, end of year	\$ 2,727,832	\$ 2,492,849

Investment and Spending Policies

The Council has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Council must hold in perpetuity. Under the Council's policies, endowment assets are invested in a manner that is intended to produce results that exceed the rate of inflation while assuming a low level of investment risk.

To satisfy its long-term rate of return objectives, the Council relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Council targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

For one endowment fund held and managed by the Council, 50% of the realized gains and losses and 100% of the unrealized gains and losses are retained as assets with donor restrictions. For the other endowment funds, all gains and losses are recorded as assets with donor restrictions until appropriated for expenditure. These policies are consistent with the Council's objective to maintain the purchasing power of endowment assets held in perpetuity, as well as to provide additional real growth through new gifts and investment return. Unless otherwise authorized by the board of directors, appropriations shall not exceed 5% of the rolling three-year average market value as of September 30.

Notes to Financial Statements September 30, 2021 and 2020

Underwater Endowments

The governing body of the Council has interpreted UPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Council considers a fund to be underwater if the fair value of the fund is less than the sum of

- a) the original value of initial and subsequent gift amounts donated to the fund and
- b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument.

The Council has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

At September 30, 2021 and 2020, the Council had no deficiencies in its endowment funds.

Note 12: Liquidity and Availability of Resources

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of September 30, comprise the following:

	2021	2020
Cash	\$ 4,421,150	\$ 215,131
Accounts receivable	93,165	106,680
Employee Retention Credit receivable	884,496	-
Contributions receivable due within one year	365,680	567,048
Investments, highly liquid	14,470,680	18,676,137
	20,235,171	19,564,996
Less net assets with donor restrictions Less net assets with board designations (excluding	(4,379,109)	(4,615,486)
operating reserve)	(5,514,278)	(3,705,562)
	(9,893,387)	(8,321,048)
Total financial assets available to meet cash needs for general expenditures within one year	\$ 10,341,784	\$ 11,243,948

The Council regularly monitors the availability of resources required to meet its operating needs, while striving to maximize the investment of its available funds. In addition to financial assets available to meet general expenditures over the next 12 month period, the Council operates with a balanced budget and anticipates revenues sufficient to cover general expenditures over that period. The Board has designated portions of the net assets without donor restrictions for various purposes to provide for future needs, however, these funds remain available and may be spent at the discretion of the Board. Approximately 69% of the investment portfolio of the Council consists of highly liquid investments.

Notes to Financial Statements September 30, 2021 and 2020

Note 13: Contingencies

As a result of the spread of the SARS-CoV-2 virus and the incident of COVID-19, economic uncertainties have arisen which may negatively affect the financial position, results of operations and cash flows of the Council. The duration of these uncertainties and the ultimate financial effects cannot be reasonably estimated at this time.

Note 14: Significant Estimates

General Litigation

The Council is subject to certain claims and legal proceedings covering certain matters that arise in the ordinary course of its business activities. These matters are subject to various uncertainties. However, management believes that any liability that may ultimately result from the resolutions of these matters will not have a material adverse effect on its financial position, results of operations or cash flows.

Self-Insurance

In 2020, the Council elected to self-insure certain costs related to employee health and pharmacy plans. Costs resulting from noninsured losses are charged to expense when incurred. The Council has purchased insurance that limits its exposure for individual claims and limits its aggregate exposure to \$100,000 per participant.

Provisions for losses expected under these programs are recorded based upon the Council's estimates of the aggregate liability for claims incurred and totaled approximately \$81,000 and \$178,000 for the years ended September 30, 2021 and 2020, respectively. The amount of actual losses incurred could differ materially from the estimates reflected in the financial statements.

Note 15: Subsequent Events

Subsequent events have been evaluated through January 13, 2022, which is the date the financial statements were available to be issued.

Notes to Financial Statements September 30, 2021 and 2020

Note 16: Future Change in Accounting Principle

Accounting for Leases

The Financial Accounting Standards Board amended its standard related to the accounting for leases. Under the new standard, lessees will now be required to recognize substantially all leases on the statements of financial position as both a right-of-use asset and a liability. The standard has two types of leases for statements of activities recognition purposes: operating leases and finance leases. Operating leases will result in the recognition of a single lease expense on a straight-line basis over the lease term similar to the treatment for operating leases under existing standards. Finance leases will result in an accelerated expense similar to the accounting for capital leases under existing standards. The determination of lease classification as operating or finance will be done in a manner similar to existing standards. The new standard also contains amended guidance regarding the identification of embedded leases in service contracts and the identification of lease and nonlease components in an arrangement. The new standard is effective for the Council for the fiscal year beginning October 1, 2022. The Council is evaluating the effect the standard will have on the financial statements.